TRANSNATIONAL INSTITUTE



ANNUAL REPORT



2012

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Report of the Auditors



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Amsterdam, 19 APR. 2013

paraaf voor identificatied deteinden:



AIMS OF TNI

The foundation "Stichting Transnational Institute" was created on March 21st of 1974.

The aims of the foundation are:

- to undertake, promote and supervise scientific research in the fields of culture, politics and social sciences,
- to create and promote international cooperation in the study of and research into solutions for world problems such as pollution, militarism, social injustice and racism on the one hand and development on the other hand.

The foundation shall attempt to realise its goal by, amongst other things:

- providing courses (in study groups) and organising international scientific conferences,
- collaborating with non-profit organisations which have a similar objective

COMPOSITION OF THE BOARD OF DIRECTORS

The Executive Board of Directors of the Transnational Institute consists of:

Susan George (Chairperson)
David Sogge (Honorary Secretary)
Kees Biekart (Treasurer)
Gisela Dütting (Board Member)
Myrlam van Reisen (Board Member)

Per 1 January 2013 Kees Biekaert has left the Board. Gisela Dütting has been appointed as the new treasurer.

PERSONNEL

In 2012 the foundation had 13,44 employees (FTE) (in 2011: 12,64) on the payroll.

The costs of the employees on the payroll are (in EUR):

| | 2012 | 2011 |
|---|---------|---------|
| Salaries | 575.471 | 565.950 |
| Social securities (incl sickness insurance) | 83.911 | 85.693 |
| Pension premium | 48,082 | 41.465 |
| | 707.464 | 693.109 |

SALARY DIRECTOR

The Board of Transnational Institute has assessed the salary scale of the Director.

The salaries at Transnational Institute comply with the recommendations of VFI, as well as of Code Wijffels.

| Income Director | 2012 | 2011 |
|--|-----------------|----------------------|
| gross salary holiday pay end of year payment | 64.982 5.107 | 64.385 5.002 0 |
| | 70.089 | 69.386 |
| Taxes and premiums paid by TNI Pension scheme paid by TNI | 5.045 7.592 | 5.351 6.387 |
| Total salary costs | 82.725 | 81.124 |

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NOTES TO THE ACCOUNTS AND OTHER INFORMATION

General

Assets and liabilities are stated at face value unless a different valuation principle is mentioned.

RJ 640

This presentation of the financial statements is in accordance with Dutch Accounting Standard Board's Guideline for Annual Reporting 640 for not-for-profit organisations.

Currency

Amounts denominated in foreign currency have been calculated at the last known rates for the financial year, using Oanda Currency Converter.

Exchange differences are accounted for in the profit and loss account, unless a different rate is mentioned.

Comparative figures

The figures for the previous year included in the annual accounts have been adjusted for purposes of comparison only.

Changes in accounting principles

The valuation and the principles for determination of results remained unchanged compared to 2011.

Fixed assets

These are shown at historical cost. Depreciation and amortisation are calculated based upon these assets according to the straight line method on the expected useful life of the class of asset concerned. If there is deemed to be a permanent diminution in the value of an asset, the appropriate value adjustment is made.

Receivables

Receivables are stated at face value with a net of provisions for doubtful debts where necessary.

OTHER INFORMATION

Allocation of results

The result has been allocated to the general reserves in advance of discussion of the Meeting of the Board of Directors.

Contingent liabilities

In the balance sheet are under liabilities also the liabilities to partners accounted for. These liabilities derive from contracts with partners under grants of the European Union. These liabilities are calculated for one year though the contracts in some cases have a longer duration. A committee yearly makes the decision for the exact amount per partner.

These contracts are:

EU-Hands off the Land: Total liability for the 10 partners is € 686.139 over the period 1 April 2011 - 31 March 2014. EU-Making European Trade work: Total liability for the 4 partners is € 530.354 over the period 23 February 2010 - 22 February 2013.

Also there is a yearly liability of 3.750 euro for the lease contract for copiers/printers up to 2017.

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Amsterdam, 19 APR. 2013

paraaf voor identificatiedoelekuden:



BALANCE SHEET AS PER DECEMBER 31st 2012

| ASSETS | | 31-12-2012 EUR | 31-12-2011 EUR |
|---|--------|--|---|
| Fixed assets Building (1) Office equipment (2) | | 2.004.612 8.136 2.012.748 | 2.066.640 8.202 2.074.842 |
| Receivables Accounts receivable Grants (3) Other receivables (4) Prepayments (5) | | 23.341 629.307 14.155 29.288 696.090 | 109.662 330.613 12.825 19.184 472.284 |
| Cash Petty cash ASN Bank ABN-Amro Bank Triodos Bank Paypal Accounts In foreign currencies (6) | note A | 5.781 1 167.031 16.033 343 229.414 418.604 | 6.877 765.593 17.760 22 78.339 868.593 |
| Total assets LIABILITIES | | 3.127.442 | 3.415.718 |
| Equity Balance previous years Result current year | | 860.328 12.040 872.368 | 923.302 62.974- 860.328 |
| Provisions Building restoration (7) | | 6.238 6.238 | 21.750 21.750 |
| Long term liabilities Triodos Bank, mortgage (8) | | 1.523.695 | 1.611.420 |
| Current liabilities Triodos Bank mortgage, redemption due in 2013 Grants (9) Accounts payable Liabilities to Partners Wage withholding tax Provision vacationpay/holidays Security on rent Other current liabilities (10) | note B | 7.726 273.733 187.802 77.802 21.259 97.834 22.890 36.095 725.142 | 7.726 514.133 96.336 166.964 16.135 78.446 11.082 31.398 |
| Total liabilities | | 3.127.443 | 3.415.719 |

Explanatory Notes to the Balance Sheet

A. All the Ilquidities are per 31/12 on cash accounts and directly available when needed

B. Liabilities to partners are shown for the first year. These llabilities derive from contracts with partners under grants of the European Union. This concerns 15 partners (10 EU-Land, 4 EU-Trade and 1 EU-Drugs Control).

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REGISTERACCOUNTANTS

Amsterdam, 19 APR, 2013

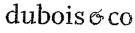
paraaf voor identificatiedoeleinden:



EXPLANATION TO THE BALANCE SHEET, DECEMBER 2012 - part 1

| | | 31-12-2012 EUR | 31-12-2011 EUR |
|--------------------|--|----------------------------------|-------------------|
| FIXED ASSI | ETS | | |
| (1) Building Co | sts | | |
| | Opening balance Investments | 2.481.123 | 2.481.123 |
| | investigents | 2.481.123 | 2.481.123 |
| | Accumulated depreciation of the building | | |
| | Opening balance Charge for the year | 414.483 | 352.455 |
| | onango ioi dio you | 62.028 476.511 | 62.028 414.483 |
| Net book va | <u>lue</u> | 2.004.612 | 2.066.640 |
| | The depreciation rate is 2,5 % per annum. | | |
| (2) Office equip | ment cost | | |
| | Opening balance | 41.798 | 43.394 |
| | Investments 2012 | 5.056 | 3.653 |
| | Fully depreciated | 46.855 | 47.047 |
| | rully depreciated | 5.998- 40.857 | 5.248- 41.798 |
| | | | 41.700 |
| | Accumulated depreciation of equipment Opening balance | 22 - 22 | |
| | Charge for the year | 33.596 5.123 | 34.364 |
| | | 38.719 | 4.480 38.844 |
| | Fully depreciated | 5.998- | 5.248- |
| | | 32.721 | 33.596 |
| Net book valu | <u>ue</u> | 8.136 | 8.202 |
| | The depreciation rate is 25% or 33,33 % per annum depe | nding on the class of the asset. | |
| RECEIVABLE | es . | | |
| (3) Receivables | Grants | | |
| Dutch Ministry | of Foreign Affairs | 505.601 | • |
| EC - Hands of | | 19.980 | 15.571 |
| | vention and Information Program uropean Trade work | 44.007 | - |
| | ür Internationale Zusammenarbeit | 53.110 2.500 | 293.070 |
| ISVARA - Alte | rnative Trade Mandate | 3.928 | • |
| Isvara Founda | | • | 3.366 |
| Open Society I | Foundation mbassy Bangkok | • | 13.048 |
| Royal Danish I | Embassy Bangkok | - | 4.000 |
| Samuel Rubin | Foundation | - 180 | 1.558 |
| | | 629.307 | 330.613 |
| (4) Other receival | | | |
| Advances emp | loyees | 4.205 | 7.865 |
| CEVI - Water A | | 3.010 | • |
| LOCCIVADIO II (C | and of | 6.939 14.155 | 4.960 |
| | • | 14.100 | 12.825 |

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REGISTERACCOUNTANTS

Amsterdam, 19 APR. 2013

paraaf voor identificatiedoelenden:



EXPLANATION TO THE BALANCE SHEET, DECEMBER 2012 - part 2

| (5) Prepayments | | | 31-12-2012 EUR | 31-12-2011 EUR |
|---|--------------------------|-------------------|---------------------------------|-------------------|
| Prepaid personnel costs | | | 23.431 | 18.141 |
| Prepaid office costs | | | - | 1.042 |
| Prepaid travel costs | | | 5.857 | 40.404 |
| | | | 29.288 | 19.184 |
| (6) Accounts in foreign currencies | | | | |
| ABN-Amro Bank USD | | | 229.399 | 73,237 |
| ABN-Amro Bank GBP | | | 16 | 181 |
| First Union National Bank USD | | | | 4.921 |
| | | | 229.414 | 78.339 |
| The exchange rates at year end were: L | ISD, 1 \$ = € 0,7564 (in | 2011: € 0,75); GE | 3P, 1 £ = € 1,22196 (in 2011: € | 1,16) |
| PROVISIONS | | | | |
| (7) Building restoration | | | | |
| Opening balance | | | 21.750 | 14.723 |
| Provision | | | 14.000 | 14.000 |
| Restoration | | | 29.512- | 6.973- |
| | | | 6.238 | 21.750 |
| (8) LONG TERM LIABILITIES | | | | |
| Triodos Bank, mortgage 21.21.49.342, d | ue in 2025 | note C | 1.440.000 | 1.520.000 |
| Triodos Bank, mortgage 21.21.49.237, d | ue in 2025 | | 91.421 | 99.146 |
| | | | 1.531.421 | 1.619.146 |
| The mortgage to Triodos Bank is specific | ed as follows: | | | |
| Balance 2011 | | | 1.611.420 | 1.739.421 |
| Paid off in 2012 | | note C | 80.000- | 120.274- |
| Included in the current liabilities the first r | edemption due in the co | oming year: | 7.726- | 7.726- |
| | | | 1.523.695 | 1.611.420 |
| CURRENT LIABILITIES | | | | |
| (9) Grants next year(s) | | | | |
| Berghof Foundation | | | 15.138 | • |
| Dutch Ministry of foreign Affairs | | | - | 398.105 |
| EC - Drug Control Isvara Foundation | | | · · · · | 19.972 |
| Open Society Foundation | | | 9.242 | - |
| OxfamNovib Drugs South East Asia | | | 180.693 | 20.000 |
| OxfamNovib workshops | • | | - | 20.000 76.056 |
| Royal Danish Embassy Bangkok | | | 44.075 | - |
| Swedish International Development Ager | су | | 24,585 | |
| (10) Other correct Beliefe | | | 273.733 | 514.133 |
| (10) Other current liablities Payable expenses | | | 04.000 | |
| CordAid: FATF publication | | | 21.069 | 23.800 |
| ATM contributions | | | - 13,316 | 6.800 |
| Other current liabilities | | | 1.711 | 798 |
| | | | 36.095 | 31.398 |
| | | | | |

Explanatory Notes to the Balance Sheet
C. An extra redemption of 80,000 euro has been paid in 2012.

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Amsterdam, 19 APR. 2013

paraaf voor identificatiedoeleladen:



SUMMARY OF THE STATEMENT OF INCOME AND EXPENDITURE 2012

(Note: Amounts are rounded to multiples of 1.000 euro)

| | real 2012 in euro | in % | budget 2012 in euro | in % | real 2011 in euro | in % |
|--|----------------------|----------------|------------------------|----------------|----------------------|----------------|
| Income Total Income | 3.117.000 | | 2.476.000 | | 2,649,000 | |
| Expenditure | | | 2111 2122 | | | |
| Administration & fundraising Research & activities - projects | 542.000 2.602.000 | 17,3% 82,8% | 455.000 2.029.000 | 18,3% 81,7% | 538.000 2.120.000 | 20,2% 79,8% |
| | 3.144.000 | 100,0% | 2.484.000 | 100,0% | 2.658.000 | 100,0% |
| Balance Extraordinary income | 27.000- 39.000 | | 8.000- | | 9.000- 54.000- | |
| Total balance | 12.000 | | 8.000- | | 63.000- | |

RESULT (using EXACT amounts, contrary to the table above where multiples of 1.000 euro are used...)

The result in 2012 of \in 12040 and the result in 2011 of \in -/- 62.974 are calculated as follows:

| | 2012 | | 2011 | |
|--|-----------|-------------------|----------|-------------------|
| Income Administration & fundraising | 542.012 | 3.116.525 | 537.807 | 275.825 |
| Research and Activities | 2.601.679 | 3.143.691 | 252.865- | 284.942 |
| Result Extraordinary income | | 27.166- 39.206 | | 9.117- 53.857- |
| | | 12.040 | | 62.974- |

Result appropriation 2012

General reserve

12.040

Result 2012

12.040

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Amsterdam, 19 APR, 2013

paraaf voor identificatiedoeleinden:

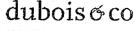
STATEMENT OF INCOME AND EXPENDITURE 2012

| INCOME | | real 2012 EUR | budget 2012 EUR | real 2011 EUR |
|---|--------|---------------------|--------------------------|--------------------------|
| Received grants | note D | 2.906.357 | 2.320,217 | 2.396.472 |
| Rent | | 130.869 | 141,000 | 131.149 |
| Exchange losses/gains | note E | 21.521 | - | 9.984 |
| Interest | | 11.669 | 10.000 | 8.955 |
| NV Werk/PANTAR | | • | - | 6.057 |
| Other | note F | 46.109 | 5.000 | 96.477 |
| TOTAL INCOME | | 3.116.525 | 2.476.217 | 2.649.094 |
| EXPENDITURE Administration and fundraising Personnel cost | | 007.074 | 040.004 | |
| Building expenses | | 297.971 | 216.921 | 304.275 |
| Travel and accomodation | | 171.015 | 174.423 | 165.624 |
| Office and communication | | 2.844 70.182 | 8.200 | 4.953 |
| | | 542.012 | 55,656 455,200 | 62.955 537.807 |
| Research and activities | | J42.V12 | 455.200 | 337.007 |
| Activity costs | note G | 1.512.252 | 1,499,684 | 1.212.763 |
| Personnel costs | note G | 471.047 | 501.237 | 415.674 |
| Research Fees | | 167.323 | 301.237 | 138.558 |
| Publication and outreach | | 356.228 | <u>.</u> | 186,520 |
| Web-Publications | note H | 28.841 | 10.500 | 75.336 |
| Office and communication | | 65,988 | 10.000 | 73.746 |
| Organisational development | note! | * | 18.000 | 17.809 |
| | | 2.601.679 | 2.029.421 | 2.120.405 |
| | | | | |
| TOTAL EXPENDITURE | | 3.143,691 | 2.484.621 | 2.658.211 |
| BALANCE | | 97.400 | 0.404 | A 44= |
| EXTRAORDINARY INCOME | note J | -27.166 39.206 | -8.404 | 9.117- |
| RESULT 2012 | HOG 3 | 12.040 | 8.404- | 53.857- |
| | | 12.040 | 0.404- | 62.974- |

Explanatory Notes to the Profit and Loss Accounts

- D. For specification see Summary of projects, page 9.
- E. Out of precaution no currency exchange profit was budgeted.
- F. Other income consist of contributions to specified activities and travel reimbursements.
- G. As the project income is higher than in 2011 the activity costs have risen accordingly. The activity costs in the budget were not specified into the different categories.
- H. In 2012 a big part of these cost could be allocated to projects and so shifted into the activity costs. Further, a clearer distinction has been made between costs relating to research and activities, shown here and automation costs for the office, shown under Administration and fundraising.
- I. No external support was hired in 2012. Further organisational development was managed internally.
- J. The extraordinary profit refers to profit resulting from earlier years. In 2012 a payment from CANTV, which had been written off still came in.

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REGISTERACCOUNTANTS

Amsterdam, 19 APR. 2013

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EXPLANATION TO THE PROFIT AND LOSS ACCOUNT 2012

| | | real 2012 EUR | budget 2012 EUR | real 2011 EUR |
|--|---------|---------------------|-----------------------|---------------------|
| ADMINISTRATION AND FUNDRAISING | | | | |
| Salaries & pension staff | | 197.540 | 181.671 | 200 000 |
| Administration Consult | note K | 18.693 | 9.500 | 226.283 12.099 |
| Auditor | 1,515 1 | 30.604 | 25.750 | 36.103 |
| Arbo/sickness insurance | note L | 9.483 | 20.700 | 2.776 |
| Other Personnel costs | note M | 41.651 | - | 27,014 |
| Personnel cost | | 297.971 | 216.921 | 304,275 |
| Ones well to a co | | | | |
| Ground lease | | 16.607 | 17.105 | 16.607 |
| Provision building maintenance | • | 14.000 | 14.000 | 14.000 |
| Insurance and tax | | 8.118 | 9.500 | 9.039 |
| Energy | | 24.496 | 25.810 | 25.106 |
| Maintenance, cleaning and purchases | | 15.988 | 18.500 | 12.950 |
| Depreciation building | | 62.028 | 62.028 | 62.028 |
| Interest Mortgage building Other Building Costs | | 65.755 | 67.480 | 64.565 |
| | | 7.130 | _ | - |
| Contribution tenants/Service Charges Building expenses | | 43.107- | 40.000- | 38.671- |
| DOMAIN OXPONSOS | | 171.015 | 174.423 | 165.624 |
| Travel costs | | | | |
| Accomodation and Meetings | | 2.784 | 5.200 | 3.489 |
| Travel and accomodation | | 60 | | 1.464 |
| Travol and Bosomogation | | 2.844 | 5.200 | 4.953 |
| Depreciation and maintenance of equipment | | 5.400 | 4.000 | |
| Office materials and copying costs | | 5.123 14.079 | 4.000 | 4.479 |
| Phone and fax | | 4.756 | 7.500 | 11.847 |
| Postage | | 1.888 | 4.000 | 5.252 |
| Various domestic and organisational costs | | 3.206 | 4.000 2.000 | 4.506 |
| Documentation | | 715 | 3.500 | 2.214 2.128 |
| Automation costs | note H | 35.089 | 28.656 | 27.842 |
| Bank charges | 1101011 | 5.326 | 2.000 | 4.687 |
| Office and communication | | 70.182 | 55.656 | 62.955 |
| | | | | <u> </u> |
| TOTAL EVERNDITUDE ACRE | | | | |
| TOTAL EXPENDITURE CORE | | 542.013 | 452.200 | 537.807 |

Explanatory Notes to the Profit and Loss Accounts

K. In 2012 we had to hire more paid administrative services when our volunteer left. This was necessary to bridge the period till we found a new volunteer. This made the total administration costs higher than budgeted.

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L. The insurance premium in 2011 was extraordinary low as these costs were partially taken in 2010.

M. Other personnel costs consists of commuting costs, training costs, advice on pension matters and a provision for payable holidays



| Organization | Description project | project balance 31-12-2011 EUR | Program Liabilities EUR | Expenditure 2012 EUR | Income 2012 EUR | Result for the year | Project balance Receivable 31-12-2012 31-12-3 | Receivable 31-12-2012 | 2012 | |
|--|---|--------------------------------------|-------------------------------|----------------------------|-----------------------|------------------------|--|---|--------------|---|
| Dutch Ministry of Foreign Affairs | Fair, Green and Global | 4.940.627 | | 1.706.420 | 1.706.420 | | 3.234.207 | 3.739.808 | VOIDE NO. 1 | מן ומוס |
| Isvara Foundation | European Governance | 1.806 | | 1.806 | 1.806 | , | 1 | , | | |
| EC/ Land | Hands of the Land | 561.838 | | 250.980 | 250.980 | | 310.858 | 330 838 | 40.000 | |
| Isvara Foundation | Growth and Competitiveness | 1 | 24.420 | 10.294 | 10.294 | • | 14.126 | 4 884 | 19.980 | Ç. |
| Royal Dutch Embassy Bangkok | : Ethnic conflict in Burma | | 100.000 | 50.000 | 50.000 | , | 000 00 | t 000. | | 9.242- |
| EC/ Trade | Making European Trade Work | 250.956 | | 227.924 | 227.924 | , | 23.032 | 76 142 | 0 7 6 | |
| Ministry of Foreign Affairs of Denmark | AEPF | | 40.248 | 40.247 | 40.247 | , | , | 7 | 2 | |
| Swedish International | | | | | | | | ı | ı | |
| Development Agency | Ethnic conflict in Burma | | 108.056 | 30.283 | 30.283 | 1 | 77 77 | 2 4 9 9 9 | | |
| Royal Danish Embassy Bangkok | Ethnic conflict in Burma | • | 109.500 | 9.100 | 9.100 | | 100.400 | 79. 100 20. 10 | | 24.585- |
| Royal Norwegian Embassy | Ethnic conflict in Burma | ı | 60.011 | 60.011 | 60.011 | • | , | | | 4.075 -c. |
| Isvara Foundation | Alternative Trade Mandate | | 19.512 | 19.054 | 21.482 | 2.428 | 458 | 4.386 | 3 008 | |
| Foundation Open Society Institute | Drugs & Democracy | 127.896 | 316.533 | 263.736 | 263.736 | 1 | 180.693 | | 076.0 | 000 |
| EC/ Drug control | Drug Policy and Interventions | 81.934 | | 63.980 | 63.980 | , | 1 | 44 007 | 44 007 | 180.693- |
| OxfamNOVIB | Drugs & Democracy SE Asia | 20.000 | 70.000 | 91.115 | 90.000 | 1.115 | | | 100:44 | |
| Deutsche Gesellschaft für Internationale Zusammenarbeit GmbH | Informat Drug Policy Dialogue | , | 25.000 | 25 702 | 000 46 | Ş | | | | |
| Berghof Foudation | Blacklists | | 50.000 | 9.862 | 9.862 | - 192- | 40.138 | 2.500 | 2.500 | 15.138- |
| Total | | 5.985.056 | | • | 2.861.125 | ı | 4.031.685 | 4.387.078 | 629.126 | 273.733- |
| | Saldo receivables Total grants Receivables Samuel Rubin grant | 629.126 | | | | | | | 7 ₹ ₹ | dubois & CC RECISTERACCOUNTANTS AMSTERICAM, 19 APR. |

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GRANTS RECEIVED BY TNI IN 2012

| Dutch Ministry of Foreign Affairs, Fair, Green and Global | | 1.706.420 |
|---|------------------------------|-----------|
| European Commission * Hands off the Land * Making European trade work * Evaluation and Prospects of International Drug Control | 250.980 227.924 63.980 | 542.884 |
| Foundation Open Society Institute | | 263.736 |
| OxfamNOVIB | | 90.000 |
| Norway Embassy Bangkok | | 60.011 |
| Royal Dutch Embassy Bangkok | | 50.000 |
| Samuel Rubin Foundation | | 47.660 |
| Ministry of Foreign Affairs Denmark | | 40.247 |
| Isvara Foundation | | 31.154 |
| Swedish International Development Agency | | 30.283 |
| Deutsche Gesellschaft für Internationale Zusammenarbeit GmbH | | 25.000 |
| Berghof Foundation | | 9.862 |
| Royal Danish Embassy Bangkok | | 9.100 |
| | Total: | 2.906.357 |

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Amsterdam, 19 APR. 2013

paraaf voor identificatiedoelenden:





REGISTERACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

To: the board of Stichting Transnational Institute, Amsterdam.

We have audited the accompanying financial statements of Stichting Transnational Institute, Amsterdam, which comprise the balance sheet as at 31 December 2012, the profit and loss account for the year then ended and the notes, comprising a summary of the accounting policies and other explanatory information.

Management's responsibility

Management is responsible for the preparation and fair presentation of these financial statements and for the preparation of the management board report, both in accordance with the Guidelines for annual reporting of the Dutch Accounting Standard Board, especially Guideline 640 "Not-for-profit organizations". Furthermore management is responsible for such internal control as it determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

In making those risk assessments, the auditor considers internal control relevant to the foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the foundation's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of Stichting Transnational Institute as at December 31, 2012 and of its result for the year then ended in accordance with the Guidelines for annual reporting of the Dutch Accounting Standard Board, especially Guideline 640 "Not-for-profit organizations".

Amsterdam, 19 April 2013

Dubois & Co. Registeraccountants

Signed on original by: G. Visser

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E-mail info@dubois.nl
www.dubois.nl
KvK nummer 34374865

VENNOTEN

drs. A.P. Buteijn

drs. J.J.M. Huijbregts

M. Karman

J.J.H.G. Stengs

drs. G. Visser

MEDEWERKERS-REGISTERACCOUNTANT

M. Belkadi drs. P.A.J.M. Bonants drs. R.W.J. Bruinooge SENIOR ORGANISATIEADVISEUR

drs. P.W.A. Kasteleyn, RC

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