

REGISTERACCOUNTANTS

Stichting Transnational Institute T.a.v. de heer Herber Postbus 14656 1001 LD AMSTERDAM

Amsterdam, 3 juli 2015

Behandeld door: S.J. den Hertog Referentie: 2817.C.14/22221

Geachte heer Herber,

Hierbij zenden wij u één door ons ondertekend exemplaar van onze controleverklaring bij de jaarrekening 2014 van Stichting Transnational Institute, alsmede tien exemplaren waarin verwezen wordt naar het door ons origineel getekende exemplaar. Tevens zenden wij u een door ons geïdentificeerd exemplaar van de jaarrekening.

Het door ons ondertekende exemplaar van de controleverklaring en het geïdentificeerde exemplaar van de jaarrekening zijn bestemd voor uw archief. De exemplaren van de controleverklaring waarin verwezen wordt naar het door ons origineel getekende exemplaar, zijn bestemd voor inbinding in de jaarrekening. Dit conform het advies van de beroepsorganisatie NBA ter vermijding van fraude met handtekeningen van accountants.

Wij geven u toestemming de controleverklaring met de tekst 'origineel getekend door' gedateerd op 29 juni 2015 op te nemen in de jaarrekening 2014. De jaarrekening dient te worden uitgebracht overeenkomstig het door ons geïdentificeerde exemplaar. Mocht het bestuur nog wijzigingen wensen aan te brengen, dan dienen wij hiervoor eerst toestemming te geven alvorens de controleverklaring mag worden ingebonden in de jaarrekening.

Wij vertrouwen erop u hiermee van dienst te zijn geweest.

Hoogachtend,

Dubois & Co. Registeraccountants

G. Visser RA

Bijlagen

Oranje Nassaulaan 1 1075 AH Amsterdam Postbus 53028 1007 RA Amsterdam

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REGISTERACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT

To: the board of Stichting Transnational Institute, Amsterdam.

We have audited the accompanying financial statements of Stichting Transnational Institute, Amsterdam, which comprise the balance sheet as at 31 December 2014, the profit and loss account for the year then ended and the notes, comprising a summary of the accounting policies and other explanatory information.

Management's responsibility

Management is responsible for the preparation and fair presentation of these financial statements and for the preparation of the management board report, both in accordance with the Guidelines for annual reporting of the Dutch Accounting Standard Board, especially Guideline 640 "Not-for-profit organizations". Furthermore management is responsible for such internal control as it determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

In making those risk assessments, the auditor considers internal control relevant to the foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the foundation's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements give a true and fair view of the financial position of Stichting Transnational Institute as at 31 December 2014 and of its result for the year then ended in accordance with the Guidelines for annual reporting of the Dutch Accounting Standard Board, especially Guideline 640 "Not-for-profit organizations".

Amsterdam, 29 June 2015

Dubois & Co. Registeraccountants

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TRANSNATIONAL INSTITUTE



ANNUAL REPORT



2014

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Amsterdam, 2 9 JUNI 2015 paraaf voor identificatied seleinden:

OBJECTIVES OF TNI

The foundation "Stichting Transnational Institute" was created on March 21st of 1974.

The objectives of the foundation are to strive for a world of peace, equity and democracy on a sustainable planet brought about and supported by an informed and engaged citizenry, as well as all that is directly or indirectly connected therewith or may be conducive thereto, all to be interpreted in the broadest sense, if in the general interest.

The foundation seeks to realise its objectives, inter alia, by:

- a) strengthening the capacity of progressive international social movements to advocate for change
- b) acting as a unique nexus between social movements, engaged scholars and policy makers
- c) producing rigorous research and analysis
- d) organising international conferences; and
- e) collaborating with other organisations worldwide.

COMPOSITION OF THE BOARD OF DIRECTORS AND SUPERVISORY BODY

During 2014 the Statutes of the Foundation have been adapted.

Till 4 November The Executive Board of Directors of the Transnational Institute in 2014 consisted of:

Susan George (Chairperson) Gisela Dütting (Treasurer) David Sogge (Secretary) Myriam van Reisen (Board Member) Diederik van Irwaarden (Board Member)

At 4 November the Supervisory Board was installed which consisted, with the exception of David Sogge, of the above mentioned members.

Also from 4 November onwards Fiona Dove acts as (Executive) Board Member.

PERSONNEL

in 2014 the foundation had 14,96 employees (FTE) (in 2013: 15,39) on the payroll.

The costs of the employees on the payroll are (in EUR):

	2014	2013
Salaries	614.083	631.387
Social securities (incl sickness insurance)	95.781	88.633
Pension premium	52.701	54.088
	762,565	774.107

SALARY DIRECTOR

The Board of the Transnational Institute has assessed the salary scale of the Director.

The salaries at the Transnational Institute comply with the recommendations of VFI, as well as of Code Wijffels.

Income Director	2014	2013
gross salary holiday pay end of year payment	66.047 5.236 0	65.911 5.159 0
	71.283	71.070
Taxes and premiums paid by TNI Pension scheme paid by TNI	8.946 7.781	8.368 7.666
Total salary costs	88.010	87.104



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NOTES TO THE ACCOUNTS AND OTHER INFORMATION

<u>General</u>

Assets and liabilities are stated at face value unless a different valuation principle is mentioned.

RJ 640

This presentation of the financial statements is in accordance with Dutch Accounting Standard Board's Guideline for Annual Reporting 640 for not-for-profit organisations.

Currency

Amounts denominated in foreign currency have been calculated at the last known rates for the financial year, using Oanda Currency Converter.

Exchange differences are accounted for in the profit and loss account, unless a different rate is mentioned.

Comparative figures

The figures for the previous year included in the annual accounts have been adjusted for purposes of comparison only.

Changes in accounting principles

The valuation and the principles for determination of results remained unchanged compared to 2013

Fixed assets

These are shown at historical cost. Depreciation and amortisation are calculated based upon these assets according to the straight line method on the expected useful life of the class of asset concerned. If there is deemed to be a permanent diminution in the value of an asset, the appropriate value adjustment is made.

Receivables

Receivables are stated at face value with a net of provisions for doubtful debts where necessary.

OTHER INFORMATION

Allocation of results

The result has been allocated to the general reserves in advance of discussion of the Meeting of the Board of Directors.

Contingent liabilities

In the balance sheet liabilities include those to partners. These liabilities derive from contracts with partners under grants of the European Union. These liabilities are calculated for one year though the contracts in some cases have a longer duration. A committee makes the decision annually for the exact amount per partner.

These contracts are:

EU - Just Investment: Total liability for the 10 partners is € 654.918 over the period 1 February 2013 - 31 January 2016.

EU - New Approaches in Drug Policy: Total liability for the 3 partners is € 229.321 over the period 1 January 2013 - 31 December 2014.

Also there is an annual liability of 3.750 euro for the lease contract for copiers/printers up to 2017.

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Amsterdam, 29 JUNI 2015

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BALANCE SHEET AS PER DECEMBER 31st 2014

ASSETS		31-12-2014 EUR	31-12-2013 EUR
Fixed assets Building (1) Office equipment (2)		1.909.906 2.703 1.912.609	1.957.259 4.620 1.961.879
Receivables Accounts receivable Grants (3) Other receivables (4) Prepayments (5)		12.476 400.896 49.935 30.613 493.919	8.274 376.520 19.930 41.892 446.615
Cash Petty cash ASN Bank ABN-Amro Bank Triodos Bank Paypal Accounts in foreign currencies (6)	note A	5.226 644.539 230.115 26.607 12.265 282.505 1.201.257	9.903 264.998 99.825 20.952 10.877 296.841 703.397
Total assets		3.607.786	3.111.891
LIABILITIES			
Equity Balance previous years Result current year		879.335 3.927- 875.407	872.368 6.967 879.335
Provisions Building restoration (7)		9.867 9.867	15.817 15.817
Long term liabilities Triodos Bank, mortgage (8)	note C & D	1.508.243	1.515.969
Current liabilities Triodos Bank mortgage, redemption due in 2014 Grants (9) Accounts payable Liabilities to Partners Wage withholding tax Provision vacationpay/holidays Security on rent Other current liabilities (10)	note B	7.726 666.098 161.867 208.842 17.879 81.996 12.870 56.991	7.726 282.395 81.508 191.450 14.353 59.469 12.870 51.001
Total liabilities		3.607.786	3.111.892

Explanatory Notes to the Balance Sheet

A. All the liquidities are per 31/12/2014 on cash accounts and directly available when needed

B. Liabilities to partners derive from contracts with partners, inclusive of those under grants from the European Union.

These concern 23 partners (10 EU-Hands Off the Land, 10 EU-Just Investment and 3 EU-New Approaches in Drugs Policy)

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EXPLANATION TO THE BALANCE SHEET, DECEMBER 2014 - part 1

		31-12-2014 EUR	31-12-2013 EUR
FIXED ASSETS	3		
(1) Building Costs	ì		
	Opening balance	2.481.123	2.481.123
	Investments	2.481.123	2.481.123
	Accumulated depreciation of the building		
	Opening balance Charge for the year	523.865 47.353_	476.511 47.353
		571.218	523.865
Net book value	2	1.909.906	1.957.259
	The depreciation rate is 2,0 $\%$ per annum.		
(0) 000			
(2) Office equipme			
	Opening balance Investments 2014	38.424 1.026	40.857 1.364_
	Fully depreciated	39.449 2.878-	42.221 3.797-
		36.571	38.424
	Accumulated depreciation of equipment	00.004	20.704
	Opening balance Charge for the year	33.804 	32.721 4.880
	Fully depreciated	36.746 2.878-	37.601 3.797-
		33.868	33.804
Net book value	2	2.703	4.620
	The depreciation rate is 25% or 33,33 % per annum depending on	the class of the asset.	
RECEIVABLES	3		
(3) Receivable Gr	ants		
	of Foreign Affairs - FGG nds off the Land	152.787 84.266	159.751 112.255
	ntion and Information Programme - New Approaches in Drug Policy	71.227	-
	Orugs South East Asia	10.858	10,981
	ion - Bullding People's Resistance of Foreign Affairs - South East Asia	-	20.000
EU DEAR - Eu	ropean Trade & MDGs	-	25.007
	ion - Alternative Trade Mandate r Internationale Zusammenarbeit - Drugs	8.300	5.687
EU DEAR - Jus		73.457	42.839
		400.896	376.520
(4) Other receivat		14 400	40.000
Advances emp Advances Paur		11.168 16.000	10.236
SENPLADES of		17.373	-
Interest		5.394	9.695
		49.935	19.930

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Amsterdam, 29 JUNI 2015

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EXPLANATION TO THE BALANCE SHEET, DECEMBER 2014 - part 2

(5) Prepayments	31-12-2014 EUR	31-12-2013 EUR
Prepaid costs	30.613 30.613	41.892 41.892
(6) Accounts in foreign currencies ABN-Amro Bank USD	250.989	295.468
ABN-Amro Bank GBP	31.516 282.505	1.373 296.841
The exchange rates at year end were: USD, 1 $\$$ = 0.82262 (in 2013: 0.000	€ 0,72633); GBP, 1 £ = € 1,27771 (in 2013:	€ 1,19763)
PROVISIONS		
(7) <u>Building restoration</u> Opening balance Provision Restoration	15.817 16.000 21.950-	6.238 16.000 6.421-
Nestriation	9.867	15.817
(8) LONG TERM LIABILITIES		
Triodos Bank, mortgage 21.21.49.342, due in 2025 note Triodos Bank, mortgage 21.21.49.237, due in 2025 note		1.440.000 83.695 1.523.695
The mortgage to Triodos Bank is specified as follows:	4 545 000	4 500 005
Balance Included in the current liabilities the first redemption due in the coming y	1.515.969 7.726- 1.508.243	1.523.695 7.726- 1.515.969
CURRENT LIABILITIES		
(9) Grants next year(s) EU DPIP	_	104.671
Open Society Foundation Samuel Rubin Foundation	139.320,55 -	143.847 9.079
Swedish International Development Cooperation Agency Isvara Foundation	294.522,79	1.063
Berghof Foundation Gesellschaft für Internationale Zusammenarbeit	- 6.399,30	18.109 -
Joseph Rowntree Charitable Trust Swiss Development Cooperation	13.125,00 105.318,02	5.625 -
Rockefeller Brothers ISS/Erasmus University Global Greengrants Fund	51.186,71 13.832,50 <u>42.393,10</u> 666.098	282.395
(10) Other current liablities		
Payable expenses ATM contributions Other current liabilities	42.880 14.110 - - 56.991	34.846 16.155 - 51.001
Foundation Makes to the Balance Obest		

Explanatory Notes to the Balance Sheet

note D

Triodos Bank, mortgage 21.21.49.342, due in 2025 (1 January) Interest rate fixed at 3,84% until 01-01-2016 note C

Principal amount was 1.600.000; interest-only (under conditions of redemption without penalty possible)

20 years maturity

Triodos Bank, mortgage 21.21.49.237, due in 2025 (1 January) Interest rate fixed at 3,84% until 01-01-2016

Principal amount was 150.000

Current annual redemption 7.726 (adjusted in 2011)

20 years maturity

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SUMMARY OF THE STATEMENT OF INCOME AND EXPENDITURE 2014

(Note: Amounts are rounded to multiples of 1.000 euro)

	real 2014		budget 2014		real 2013	
	in euro	in %	in euro	in %	in euro	in %
Income						
Total income	2.927.000		2.480.000		2.876.000	
Expenditure						
Administration & fundraising	474.000	16,0%	504.800	20,1%	449.000	15,8%
Research & activities - projects	2.491.000	84,0%	2.011.000	79,9%	2.393.000	84,2%
	2.965.000	100,0%	2.515.800	100,0%	2.842.000	100,0%
Balance	38.000-		35.800-		34.000	
Extraordinary income	34.000		<u> </u>	-	27.000-	
Total balance	4.000-		35.800-		7.000	

RESULT (using EXACT amounts, contrary to the table above where figures are rounded off)

The result in 2014 of € -3927 and the result in 2013 of € 6.967 are calculated as follows:

	2014		2013	
Income		2.927.297		2.875.511
Administration & fundraising	474.143		449.222	
Research and Activities	2.490.912		2.392.663	
	-	2.965.055		2.841.885
Result		37.758-		33.626
Extraordinary income		33.830		26.659-
			1	
	11	3.927-		6.967

Result appropriation 2014

General reserve

-3.927

Result 2014

-3.927

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Amsterdam, 29 JUNI 2015

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STATEMENT OF INCOME AND EXPENDITURE 2014

INCOME		real 2014 EUR	budget 2014 EUR	real 2013 EUR
Received grants	note E	2.553.137	2.307.951	2.668.262
Rent		140.250	153.398	137.533
Exchange losses/gains		70.160	-	4.701-
Interest		6.320	4.000	12.502
Other	note F	157.430	15.000	61.915
TOTAL INCOME		2.927.297	2.480.349	2.875.511
EXPENDITURE				
Administration and fundraising				
Personnel cost	note G	237.783	285.381	241,499
Building expenses		144.825	153.696	148.485
Travel and accomodation		5.296	6,500	3.060
Office and communication	note H	86.239	59.200	56.178
		474.143	504.777	449.222
Research and activities				
Activity costs		1.424.559	928.362	1.381.515
Personnel costs	note G	538.819	482.760	458.875
Research Fees		92.045	290.711	100.443
Publication and outreach		337.842	293.916	357.365
Web/Publications		13.948		13.377
Office and communication	note H	83.700		81.088
Organisational development	note I		15.000	
		2.490.912	2.010.749	2,392,663
TOTAL EXPENDITURE		2.965.055	2.515.526	2.841.885
BALANCE		-37.758	-35.177	33.626
EXTRAORDINARY INCOME	note J	33,830	-	26.659-
RESULT 2014		3.927-	35.177-	6.967

Explanatory Notes to the Profit and Loss Accounts

- E. For specification see Summary of projects, page 9.
- F. Other income consists of multiple amounts of donations, contributions and small grants of various donors.
- G. Personnel costs are lower than budget due to the division of the personnel costs between administration and project activities. Under Research activities the personnel costs are higher than expected. These amounts vary depending on the amount of time staff that can be allocated to projects.
- H. Office costs were higher than budgeted due to more and bigger EU projects in 2014 compared to 2013.
- I. Originally an organisational development process was planned, but during the year the money was reallocated to other priorities.
- J. extraordinary income consists of EU final grant adjustments (19.830 EURO), final 2010 payment OXFAM-NOVIB
- (10.000 EURO) and adjustments in accounts payable and receivable (6.212 EURO) and minor expense corrections related to 2013.

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EXPLANATION TO THE PROFIT AND LOSS ACCOUNT 2014

		real 2014 EUR	budget 2014 EUR	real 2013 EUR
ADMINISTRATION AND FUNDRAISING				
Salaries & pension staff		165.222	207.181	223.830
Administration Consult	note K	6,336	10,000	8.486
Auditor		15.508	27.200	24,152
Arbo/sickness insurance		11.055	10.500	10.265
Other Personnel costs	note L	39.663	30.500	25.234-
Personnel cost		237.783	285.381	241.499
Ground lease		40.00		
		16.607	16.607	16.607
Provision building maintenance		16.000	14.000	16.000
Insurance and tax		8.598	7.000	7.304
Energy		23.867	24.051	26.692
Maintenance, cleaning and purchases		13.317	16.000	14.821
Depreciation building	note N	47.353	62.028	47.353
Interest Mortgage building		63.225	60.096	59.113
Contribution tenants/Service Charges		44.142-	46.086-	39.404-
Building expenses		144.825	153.696	148.485
Travel costs		5.265	6.500	2.971
Accomodation and Meetings		31	0.000	90
Travel and accomodation		5.296	6.500	3.060
Depreciation and maintenance of equipment		2.942	2.500	4.880
Office materials and copying costs	note H	32.951	13.200	12.328
Phone and fax		2.810	2.500	647
Postage		1.052	1.500	41
Various domestic and organisational costs	note M	17.910	12.500	9.699
Documentation		2.545	2.000	3.712
Automation costs		22.666	20.000	19.997
Bank charges		3.364	5.000	4.875
Office and communication		86.239	59.200	56.178
TOTAL EXPENDITURE CORE				
TOTAL EXPENDITURE CORE		474.143	504.777	449.222

Explanatory Notes to the Profit and Loss Accounts

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Amsterdam, 2 9 JUNI 2015
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K. These are costs for hiring in support for the finance department. This was less than last year, and a bit lower then we expected. Extra capacity was needed during a very busy time when several project reports had to be finished.

L. Other personnel costs consists of commuting costs, training costs, advice on pension matters and a provision for payable holidays. The latter explains the increase in comparison with the budget.

M. Costs for the Annual Report 2014 are included here.

N. Depreciation (47.353 EURO) equals the actual amount of the previous bookyear. The budgeted amount (62.028 EURO) was still based on the former depreciation schedule (adjusted in 2013).

SUMMARY OF THE PROJECTS 2014	3 2014								
		Project halance	2014 Project	Expenditure	Income	Result for	Project Liabilities	Receivable	Balance
Organization	Description project	31-12-2013 EUR	Liabilities EUR	2014 EUR	2014 EUR	the year	31-12-2014 EUR	31-12-2014	31-12-2014 Receivable Liability
Dutch Ministry of Foreign Affairs	Fair, Green & Global	159.751		1.023.320	1.023.320	•	1.167.625	1.320.412	152.787
Isvara Foundation	Building People's Resistance	4.884		18.903	18.903	•	•		
Isvara Foundation	Alternative Trade Mandate 2014	6.097	20.000	25.063	25.063	ı	•	8.300	8.300
Isvara Foundation	Alternative Trade Mandate 2013	1.063-							
European Union/ DEAR	Hands Off the Land	112.255		218.583	218.583	1	•	84.266	84.266
European Union/ DEAR	European Trade and MDG's	25.007		ı	1		ı	ľ	1
Rockefeller		1	72.633	21.446	21.446	1	51.187		51.187
European Union/ DEAR	Just Investment	42.839		292.080	292.080	ı	341.150	414.607	73.457
Royal Dutch Embassy Bangkok	Ethnic conflict in Burma	20.000						ı	
Swedish International Development Cooperation			1.119.199	87.786	87.786	ı	1.031.413	736.890	294.523
Swiss Development Cooperation	Ethnic conflict in Burma	•	328.500	202.332	202.332	•	126.168	20.850	105.318
Institute for Social Studies	Mosaic		73.899	4.809	4.809	1	69.090	55.257	13.833
Global Greengrants Fund	S2B network		44.933	2.539	2.539	ı	42.393	ı	42.393
Foundation Open Society Institute	Drug Policy Dialogues	143.847-	578.359	330.296	330.296	•	404.810	265.489	139.321
European Union/ DPIP	New Approaches in Drug Policy	104.671-	•	188.524	188.524	,	19.635	90.862	71.227
OxfamNOVIB	Burma Treaty	1	40.000	35.858	35.858		4.142	15.000	10.858
Deutsche Gesellschaft für Internationale Zusammenarbeit	Drug Policies South East Asia	5.687		74.408	74.408	ı	20.999	14.600	6.399
Joseph Rowntree Charitable Trust	Blacklists	5.625-		t	•	ı	15.000	1.875	13.125
Berghof Foundation	Blacklists	18.109-		18.109	18.109	1	1		
Total	•	103.204	2.277.523	2.544.058	2.544.058	ı	3.293.612	3.028.409	ી 14ળેજી કુલ્ફળ્યુર ૦
	Chork Ralanco Droiort Receivables			Chark Ralance Project Liabilities	roject Liabiliti	y			NTS
	Total in Summary	400.896		Total in Summary	y	860.998			Amsterdam, 29 July (2015
р	Other Receivable Grants In Annual Account : _ =	400.896		In Annu	In Annual Account :	666.098			paraaf voor identificatiedoeleinden;

GRANTS RECEIVED BY TNI IN 2014

Dutch Ministry of Foreign Affairs (Fair, Green and Global)	1.023.320	
* Hands off the Land * New Approaches in Drug Policy & Interventions * Making FUL Investment Policy work for Systematics Parallel Policy and Policy work for Systematics	218.583 188.524	
* Making EU Investment Policy work for Sustainable Development	292.080_	699.188
Foundation Open Society Institute	330.296	
Swiss Development Cooperation	202.332	
Swedish International Development Agency	87.786	
Deutsche Gesellschaft für Internationale Zusammenarbeit GmbH	74.408	
Isvara Foundation	43.966	
OxfamNOVIB	35.858	
Rockefeller Foundation	21.446	
Berghof Foundation	18.109	
Samuel Rubin Foundation	9.079	
ISS/Erasmus University	4.809	
JMG Foundation	2.539	

Total: 2.553.137

