

CONTENTS	Page
Report of the Board	1
Introduction	1
Activities	2
Future	3
Balance Sheet as per December 31st, 2015	4
Statement of Income and Expenditure 2015	5
Accounting principles	6
Explanation to the Balance Sheet, December 2015	7
Explanation to the Statement of Income and Expenditure 2015	10
Cash flow statement	10
Summary of the Statement of Income and Expenditure 2015	11
Summary of the projects 2015	12
Grants received by TNI in 2015	13
Other information	14
Independent Auditor's Report	15



REPORT OF THE BOARD

INTRODUCTION

OBJECTIVES OF TNI

The foundation "Stichting Transnational Institute" was created on March 21st of 1974.

The objectives of the foundation are to strive for a world of peace, equity and democracy on a sustainable planet brought about and supported by an informed and engaged citizenry, as well as all that is directly or indirectly connected therewith or may be conducive thereto, all to be interpreted in the broadest sense, if in the general interest.

The foundation seeks to realise its objectives, inter alia, by:

- a) strengthening the capacity of progressive international social movements to advocate for change
- b) acting as a unique nexus between social movements, engaged scholars and policy makers
- c) producing rigorous research and analysis
- d) organising international conferences; and
- e) collaborating with other organisations worldwide.

COMPOSITION OF THE BOARD OF DIRECTORS AND SUPERVISORY BODY

The Supervisory Body consisted during 2015 of:

Susan George (Chairperson) Gisela Dütting (Treasurer) Paul Zweers (Treasurer) Myriam van Reisen (Board Member) Pauline Tiffen (Board Member) Diederik van Iwaarden (Board Member)

Fiona Dove serves as Executive Director.

PERSONNEL

In 2015 the foundation had 16,49 employees (FTE) (in 2014: 14,96) on the payroll.

The costs of the employees on the payroll are (in EUR):

	2015	2014
Salaries Social securities (incl sickness insurance)	679 811 107 685	614 083
Pension premium	46 745	95 781 52 701
	834 242	762 565

SALARY DIRECTOR

The Board of the Transnational Institute has assessed the salary scale of the Director.

The salaries at the Transnational Institute comply with the recommendations of VFI, as well as of Code Wijffels.

Income Director	2015	2014
gross salary holiday pay end of year payment	66 652 5 262 0	66 047 5 236 0
	71 915	71 283
Taxes and premiums paid by TNI Pension scheme paid by TNI	9 111 6 539	8 946 7 781
Total salary costs	87 565	88 010



ACTIVITIES

TNI's Agrarian Justice project brings together research and analysis on the collective struggles of rural working people to democratise access, ownership, and control of land, water and other natural resources. It works closely in alliance with local, national and global alliances of small-scale farmers, fisherfolk and marginalised rural working people.

TNI's Corporate Power project develops analysis and proposals on how to end corporate impunity and dismantle corporate power. It is a lead facilitator of the international movement www.stopcorporateimpunity.org and supports international efforts to establish binding international legal obligations for TNCs.

TNI's Drugs & Democracy programme analyses drug policies and trends in the illicit drugs market. TNI examines the underlying causes of drug production and consumption and the impacts of current drug policies on conflict, development, and democracy. The programme facilitates dialogue and advocates evidence-based policies, guided by principles of harm reduction and human rights for users and producers.

TNI's Myanmar in Focus project strengthens (ethnic) civil society and political actors to deal with the challenges brought about by the rapid opening-up of the country, while also working to bring about an inclusive and sustainable peace. TNI has developed a unique expertise on Myanmar's ethnic regions, and through its programme is bringing the whole Institute's work on agrarian justice, alternative development and a humane drugs policy together.

TNI's Peace and Security work provides up-to-date analysis, by its fellows and staff, of key international conflicts including Afghanistan, Burma, Colombia and the Middle East. It pioneers research on the militarisation of EU security research and immigration policies. We critically examine the policy of terrorist listing and counter-terrorism measures for persistently violating fundamental rights and undermining important civil society initiatives. TNI supports anti-nuclear movements, particularly in South Asia, working for peace and reconciliation within the region.

The Public Sector Alternatives project works to build a strong countervailing force that reverses privatisation and helps construct democratic, accountable and effective public services. The project is also exploring the potential of other state-owned enterprises to lead an alternative, more human-centred and environmentally-sensitive development approach.

TNI's Trade & Investment project opposes the European Union's corporate-driven trade and investment policies by providing well-researched analysis on its social and ecological impacts, supporting the development of popular campaigns and proposing alternative policies that prioritise people's rights over corporate profits.

TNI's Water Justice project supports public, effective, participatory public water services that are socially just and ecologically sustainable. TNI's water work forms part of its work on Public Sector Solutions and is embedded in the Reclaiming Public Water (RPW) network made up of public water utilities, trade unions, academics and citizens from 58 countries



FUTURE

TNI's overarching goals for 2016-2020, consistent with our emancipatory vision for society, remain:

Awareness: Construct a broadly-shared understanding of what blocks realisation of an emancipatory vision of the world and of viable ways towards achieving that vision, especially from the perspective of people in the Global South.

Voice: Achieve the realisation of potentials by citizens everywhere, but especially those suffering exclusion and poverty, to organise around, articulate and amplify their concerns and proposals.

Access: Advocate for the transformation of norms, policies and practice of key public and private institutions, especially those with transnational influence, toward greater transparency, accountability, engagement with and responsiveness to citizens in democratic, equitable and inclusive ways.

Our budget for 2016, which has been endorsed by the Board, reflects our ambitions and is presented below (all amounts in EURO).

INCOME:

Grants 3.421,929

EXPENSES:

 Salaries
 1.417.436

 Overhead
 261.457

 Activity costs
 1.712.981

 Unforeseen
 30.027

TNI is to continue its participation in the Fair, Green and Global Alliance led by Both ENDS. Other 'FGG members' are ActionAid, Clean Clothes Campaign, Milieudefensie/FOE and SOMO.

The FGG signed a new 5-year strategic partnership (2016-2020) agreement in November 2015 with the Dutch Ministry of Foreign Affairs under the banner of "Dialogue and Dissent".

The Board is confident, therefore, of a financially healthy situation for TNI in 2016.

Ms. G.S. Dütting, Chair of the Board

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Amsterdam, 1 5 SEP. 2016

pareat voor identificatiedoeleinden:

BALANCE SHEET AS PER DECEMBER 31st 2015

ASSETS		31.12.2015 EUR	31.12.2014 EUR
Fixed assets Building (1) Office equipment (2)		1 862 553 2 321 1 864 873	1 909 906 2 703 1 912 609
Receivables Project deliverables to receive from partners Accounts receivable Grants (3) Other receivables (4) Prepayments (5)	note A	216 357 16 152 204 857 31 825 76 534 545 724	12 476 400 896 49 935 30 613 493 919
Cash Petty cash ASN Bank ABN-Amro Bank Triodos Bank Paypal Accounts in foreign currencies (6)	note B	1 286 2 441 932 153 793 30 648 12 428 154 793 2 794 879	5 226 644 539 230 115 26 607 12 265 282 505 1 201 257
Total assets		5 205 477	3 607 786
LIABILITIES			
Equity Balance previous years Result current year		875 407 65 839 941 246	879 335 3 927- 875 407
Provisions Building maintenance (7)		549 549	9 867 9 867
Long term liabilities Triodos Bank, mortgage (8)		1 500 517	1 508 243
Current liabilities Triodos Bank mortgage, redemption due in 2014 Grants (9) Accounts payable Liabilities to Partners Wage withholding tax Provision vacationpay/holidays Security on rent Other current liabilities (10)	note A	7 726 1 258 281 133 065 57 867 22 163 115 144 10 758 1 158 161 2 763 165	7 726 666 098 161 867 208 842 17 879 81 996 12 870 56 991
Total liabilities		5 205 477	3 607 786

Explanatory Notes to the Balance Sheet

A. Receivables from partners derive from contracts with partners, inclusive of those under grants from the European Union. These concern 25 partners (10 EU-Just Investment and 15 EU EYD2015)

B. All the liquidities are per 31/12/2015 on cash accounts and directly available when needed



STATEMENT OF INCOME AND EXPENDITURE 2015

OTATEMENT OF INCOME AND EXITED TOTAL 20	10			
INCOME		real 2015 EUR	budget 2015 EUR	real 2014 EUR
Received grants	note F	3 516 816	2 521 756	2 553 137
Rent		129 653	142 475	140 250
Exchange losses/gains		92-	м	70 160
Interest		11 051	5 000	6 320
Other	note G	87 180	1 000	157 430
TOTAL INCOME		3 744 609	2 670 231	2 927 297
EXPENDITURE				
Administration and fundraising				
Personnel cost	note H	83 462	310 870	237 783
Building expenses	note J	161 565	143 383	144 825
Travel and accomodation	note o	5 016	5 000	5 296
Office and communication	note I	85 871	71 550	86 239
one and optimization	1001	335 914	530 803	474 143
Research and activities			-	
Activity costs		2 002 446	1 094 777	1 424 559
Personnel costs	note H	798 667	639 241	538 819
Research Fees		59 560	70 736	92 045
Publication and outreach		381 105	259 632	337 842
Web/Publications		11 638	10 719	13 948
Office and communication	note l	118 468	64 323	83 700
		3 371 885	2 139 428	2 490 912
TOTAL EXPENDITURE		3 707 799	2 670 231	2 965 055
, we ere one was a series of 1 and 1		3 101 133	2 010 231	2 300 033
BALANCE		36 809	0	37 758-
EXTRAORDINARY INCOME	note K	29 029		33 830
RESULT 2015		65 839	0-	3 927-

Explanatory Notes to the Profit and Loss Accounts

- F. For specification see Summary of projects, page 12.
- G. Other income consists of multiple amounts of donations, contributions and small grants of various donors.
- H. Personnel costs are lower than budget due to the division of the personnel costs between administration and project activities. Under research activities the personnel costs are higher than expected. These amounts vary depending on the amount of time that staff can be allocated to projects.
- I. Office costs (administration) were lower than budgeted due to a decrease in organizational expenses. Office costs (research) were higher than budgeted due to an increase in project deliverables.
- J. Building expenses are higher than budgeted due to an increased dotation to the provision for building maintenace, in line with the new long-term maintenance plan.
- K. extraordinary income consists mainly of a final grant settlement and minor technical accounting adjustments related to previous years.



ACCOUNTING PRINCIPLES

General

Assets and liabilities are stated at face value unless a different valuation principle is mentioned.

RJ 640

This presentation of the financial statements is in accordance with Dutch Accounting Standard Board's Guideline for Annual Reporting 640 for not-for-profit organisations.

Currency

Amounts denominated in foreign currency have been calculated at the last known rates for the financial year, using Oanda Currency Converter.

Exchange differences are accounted for in the profit and loss account, unless a different rate is mentioned.

Comparative figures

The figures for the previous year included in the annual accounts have been adjusted for purposes of comparison only.

Changes in accounting principles

The valuation and the principles for determination of results remained unchanged compared to 2014

Fixed assets

These are shown at historical cost. Depreciation and amortisation are calculated based upon these assets according to the straight line method on the expected useful life of the class of asset concerned. If there is deemed to be a permanent diminution in the value of an asset, the appropriate value adjustment is made.

Receivables

Receivables are stated at face value with a net of provisions for doubtful debts where necessary.



EXPLANATION TO THE BALANCE SHEET, DECEMBER 2015 - part 1

FIXED ASSET	τs	31.12.2015 EUR	31.12.2014 EUR
(1) Building Cos	ts		
	Opening balance	2 481 123	2 481 123
	Investments	2 481 123	2 481 123
	Accumulated depreciation of the building Opening balance Charge for the year	571 218 47 353 618 571	523 865 47 353 571 218
Net book valu	ns	1 862 553	1 909 906
	The depreciation rate is 2,0 % per annum.		
(2) Office equipm	nent cost		
	Opening balance Investments	36 571 1 869	38 424 1 026
	Fully depreciated	38 440 4 819-	39 449
	rully depredated	33 620	2 878- 36 571
	Accumulated depreciation of equipment	00.000	he est
	Opening balance Charge for the year	33 868 2 252	33 804 2 942
	Fully depreciated	36 119 4 819-	36 746 2 878-
		31 300	33 868
Net book valu	<u>ue</u>	2 321	2 703
	The depreciation rate is 25% or 33,33 % per annum dependir	g on the class of the asset.	
RECEIVABLE	s		
(3) Receivable G	<u>rants</u>		
EU DEAR - Ha	of Foreign Affairs - FGG ands off the Land ention and information Programme - New approaches in	57 562	152 787 84 266
Drug Policy	Drugs South East Asia		71 227
Isvara Founda	tion - Alternative Trade Mandate		10 858 8 300
EU DEAR - Ju Open Society		81 722 65 573	73 457
	12	204 857	400 896
(4) Other receiva Advances proj	ects	10 479	11 168
Advances Pau Senplades cor	ing Ku htribution	9 956	16 000 17 373
Interest		11 390 31 825	5 394 49 935
		31 023	49 935



EXPLANATION TO THE BALANCE SHEET, DECEMBER 2015 - part 2

(E)	Dranaumanta		31.12.2015 EUR	31.12.2014 EUR
(5)	Prepaid costs Prepaid costs		76 534 76 534	30 613 30 613
(6)	Accounts in foreign currencies ABN-Amro Bank USD ABN-Amro Bank GBP		113 669 41 124 154 793	250 989 31 516 282 505
	The exchange rates at year end were: USD, 1 \$ = \in 0,91516 (in 2	2014: € 0,82262); (GBP, 1 £ = € 1,35661 (in 20	14: € 1,27771)
	PROVISIONS			
(7)	Building maintenance Opening balance Provision Restoration		9 867 23 500 32 818- 549	15 817 16 000 21 950- 9 867
	LONG TERM LIABILITIES			
(8)	Triodos Bank, mortgage 21.21.49.342, due in 2025 Triodos Bank, mortgage 21.21.49.237, due in 2025	note C note D	1 440 000 68 243 1 508 243	1 440 000 75 969 1 515 969
	The mortgage to Triodos Bank is specified as follows: Balance Included in the current liabilities the first redemption due in the cor	ning year:	1 508 243 7 726- 1 500 517	1 515 969 7 726- 1 508 243
	CURRENT LIABILITIES			
(9)	Grants next year(s) Swedish International Development Cooperation Agency Gesellschaft für Internationale Zusammenarbeit Global Greengrants Fund Open Society Foundation Swiss Development Corporation Rockefeller Brothers EC DEAR (Hands On the Land) Funders for Fair Trade (S2B network) FIAN International Funders for Fair Trade (TTIP Alarm) Joseph Rowntree Charitable Trust Institute for Social Studies		353 480 115 815 	294 523 6 399 42 393 139 321 105 318 51 187 - - - 13 125 13 833 666 098
(10)	Other current liablities Payable expenses Received in advance, Dutch Ministry of Foreign Affairs - FGG Received in advance, Other		91 267 1 048 567 18 327 1 158 161	42 880 14 110 56 991

24 42 2045

34 42 2044

Contingent liabilities

In the balance sheet, liabilities include those to partners. These liabilities derive from contracts with partners under grants of the European Union. These liabilities are calculated for one year though the contracts have a longer duration in some cases. A committee makes the decision annually for the exact amount per partner.

These contracts are:

EU - Just Investment: Total liability for the 10 partners is € 654.918 over the period 1 February 2013 - 31 January 2016.

EU - "EYD2015: Spotlight on the global food-land climatenexus - mobilizing European Support for sustainable management of natural resources & the human right to food":

Total liability for the 15 partners is € 3.337.382 over the 36 months period (February 2015 - January 2018).

Also there is an annual liability of 3.750 euro for the lease contract for copiers/printers up to 2017.

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Amsterdam, 1 5 SEP. 201

Explanatory Notes to the Balance Sheet

Triodos Bank, mortgage 21.21.49.342, due in 2025 (1 January) Interest rate fixed at 3,05% until 01-01-2019 note C

Principal amount was 1.600.000; interest-only (under conditions of redemption without penalty possible)

20 years maturity

Triodos Bank, mortgage 21.21.49.237, due in 2025 (1 January) Interest rate fixed at 3,05% until 01-01-2019 note D

Principal amount was 150,000

Current annual redemption 7.726 (adjusted in 2011)

20 years maturity



EXPLANATION TO THE PROFIT AND LOSS ACCOUNT 2015

		real 2015 EUR	budget 2015 EUR	real 2014 EUR
ADMINISTRATION AND FUNDRAISING				
Salaries & pension staff		24.286	220.719	165.222
Administration Consult	note L	8.658	20.000	6.336
Auditor		23.083	28.200	15.508
Arbo/sickness insurance		10.435	12.450	11.055
Other Personnel costs	note E	17.000	29.500	39.663
Personnel cost		83.462	310.870	237.783
Ground lease		16.607	16.607	16.607
Provision building maintenance	note J	23.500	16.000	16.000
Insurance and tax		7.548	7.000	8.598
Energy		29.906	25.000	23.867
Maintenance, cleaning and purchases		16.881	16.000	13.317
Depreciation building		47.353	47.370	47.353
Interest Mortgage building		58.053	58.000	63.225
Other Building Costs Contribution tenants/Service Charges		20 000	40.504	44440
Building expenses		38.282- 161.565	42.594- 143.383	44.142- 144.825
building expenses		101.303	143.363	144.825
Travel costs		4.016	5.000	5.265
Accomodation and Meetings		1.000	3.000	31
Travel and accomodation		5.016	5.000	5.296
				0.200
Depreciation and maintenance of equipment		2.252	1.550	2.942
Office materials and copying costs	note I	8.307	9.000	32.951
Phone and fax		2.448	2.000	2.810
Postage		653	1.200	1.052
Various domestic and organisational costs	note I	4.327	18.300	17.910
Documentation		750	1.000	2.545
Automation costs		21.900	23.000	22.666
Website redesign		43.205	12.000	~
Bank charges		2.031	3.500	3.364
Office and communication		85.871	71.550	86.239
TOTAL EXPENDITURE CORE		335.914	530.803	474.143

Explanatory Notes to the Profit and Loss Accounts

L. Due to the appointment of a new Finance manager early 2015 administrative consulting expenses have decreased.

CASH FLOW STATEMENT

Period ending	2015 EUR	2014 EUR
Net income	65.839	-3.927
Operating activities, cash flows provided by or used in:		
Depreciation	49.605	50.295
Increase in receivables	-51.805	-47.304
Increase/decrease in provisions	-9.318	-5.950
Increase in liabilities	1.548.897	513.497
Net cash flow from operating activities	1.603.218	506.611
Cash flows used in investing activities		
Purchases of equipment	1.869-	1.026-
Cash flows used in financing activities		
Decrease in debt	7.726-	7.726-
Net increase in cash and cash equivalents	1.593.623	497.859
Cash and cash equivalents end of period	2.794.879	1.201.257
Cash and cash equivalents start of period	1.201.257	703.397
Rounding	1	-1
Net increase in cash and cash equivalents	1.593.623	497.859

The Cash Flow Statement is presented using the indirect method.



SUMMARY OF THE STATEMENT OF INCOME AND EXPENDITURE 2015

(Note: Amounts are rounded to multiples of 1.000 euro)

	real 2015 EUR	in %	budget 2015 EUR	in %	real 2014 EUR	in %
Income Total income	3 745 000		2 670 000	, ,	2 927 000	r.
_	3 243 000		2 070 000		2 921 000	
Expenditure Administration & fundraising	336 000	9.0%	530 800	19,9%	474 000	16,0%
Research & activities - projects	3 372 000	91,0%	2 139 000	80,1%	2 491 000	84,0%
	3 708 000	100,0%	2 669 800	100,0%	2 965 000	100,0%
Balance	37 000		200		38 000-	
Extraordinary Income	29 000	0.0		-	34 000	
Total balance	66 000		200		4 000-	

RESULT (using EXACT amounts, contrary to the table above where figures are rounded off)

The result in 2015 of € 65839 and the result in 2014 of € -3.927 are calculated as follows:

	2015		2014	
Income		3 744 609		2 927 297
Administration & fundralsing	335 914		474 143	
Research and Activities	3 371 885		2 490 912	
		3 707 799		2 965 055
Result		36 810		37 758-
Extraordinary income	-	29 029		33 830
		65 839		3 927-

Result 2015

Result appropriation 2015

Reserve retrenchment personnel General reserve 35 000 30 839 65 839

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Amsterdam, 15 SEP 2016

paraat voor identificatiedoeleinden:

SUMMARY OF THE PROJECTS 2015

SUMMARY OF THE PROJECTS 2015	S 2015									
		Project balance	2015 Project	Expenditure	Income	Result for	Project Liabilities	Receivable	Balance	nce
Organization	Description project	31.12.2014 EUR	Liabilities EUR	2015 EUR	2015 EUR	the year	31.12.2015 EUR	31,12,2015	31.12.2015 Receivable Liabi	.2015 Liability
Dutch Ministry of Foreign Affairs 2010 - 2015	Fair, Green & Global≝	152 787		1 049 352	1 049 352	,	,	57 562	D 01	
European Union/ DEAR	Hands Off the Land	84 266				1	ŧ		,	1
isvara Foundation	Atternative Trade Mandate	8 300					,	,	ı	,
European Union/ DEAR	Hands On the Land		3 400 000	1 059 519	1 059 519		2 340 481	1 882 882		457 599
FAO	Tenure Guidelines (Burma)		34 412	34 412	34 412	٠	ě	1	,	
Rockefeller Foundation	Trade & Investment	51 187-		50 034	50 034	,	1 153	,		1 153
European Union/ DEAR	Just Investment	73 457		296 538	296 538	1	44 560	126 282	81 722	
Swedish International Development Agency	Ethnic conflict in Burma	294 523-	33 482	318 878	318 878	ι	746 017	392 537		353 480
Swiss Development Cooperation	Promoting Ethnic Rights in Burma	105 318-	419 600	117 899	117 899	•	427 869	188 700		239 169
Institute for Social Studies (NWO Cocoon)	Mosaic	13 833-		24 005	24 005	•	47 311	34 565		12 745
Global Greengrants Fund JIMG Foundation Funders for Fair Trade	S2B network** S2B network S2B network	42 393-	80 000	21 393 51 000 23 793	21 393 51 000 23 793	,	26 207	•		26 207
Funders for Fair Trade	TTIP Alarm		70 000	25 278	25 278	1	44 722	į		44 722
Foundation Open Society Institute	Drug Policy Dialogues	139 321.	220 971	361 870	361 870	ı	269 886	335 459	65 573	
European Union/ DPIP	New Approaches in Drug Policy	71 227		8 460	8 460	ı		ŧ	•	•
OxfamNOVIB	Sustainable Livelihoods (Burma)	10 858	19 400	23 542	23 542		1	,	•	
Deutsche Gesellschaft für Internationale Zusammenarbeit	Drug Policies South East Asia	-6388-	138 000	29 384	29 384	,	129 615	13 800		115 815
Joseph Rowntree Charitable Trust	Blacklists	13 125-		15 000	15 000	,	(6)	ŧ	1	ı
FIAN International (IDRC)	Tenure Guidelines (Africa)		39 800	6 459	6 459		33 341	25 950		7 391
Total		265 203-	4 455 665	3 516 816	3 516 816	š	4 111 162	3 057 737	204 857	1 258 281

^{*} expenditure, only amount covered by final grant

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REGISTERACCOUNTANTS
AMSTERDAM, 15 (SEP), 2016

paraaf voor identificatiedoeleinden;

^{**} balance amount, total project including all donors

GRANTS RECEIVED BY TNI IN 2015

European Unio	n		
* Hands on the Land		1 059 519	
* New Approaches in Drug Policy & Interventions		8 460	
* Making EU Investment Policy work for Sustainable Development		296 538	
			1 364 517
Dutch Ministry of Foreign Affairs (Fair, Green and Global)		1 049 352	
Projects in My	anmar:		
*	Swedish International Development Agency	318 878	
*	Swiss Development Cooperation	117 899	
th	FAO	34 412	
*	OxfamNOVIB	23 542	
			494 731
Foundation Open Society Institute		361 870	
JMG Foundation		51 000	
Rockefeller Foundation		50 034	
Funders for Fair Trade		49 071	
Deutsche Gesellschaft für Internationale Zusammenarbeit GmbH		29 384	
NWO/DflD via Institute for Social Studies		24 005	
Global Greengrants		21 393	
Joseph Rowntree Foundation		15 000	
IDRC via FIAN International		6 459	
		Total: 3 516 816	



OTHER INFORMATION

Allocation of results

In preparation of discussions in the meeting of the Board of Directors the result of 65.839 has been allocated to:
Reserve retrenchment personnel for an amount of 35.000 euro
General reserves for an amount of 30.839

The reserve for retrenchment personnel is build up (starting in 2015) for likely compensation when the MFS2 project ends by the end of 2020.

Amounts are added according to expected outcomes (base: Wet werk en zekerheid 2015; transitievergoeding).

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REGISTERACCOUNTANTS

Amsterdam, 15 SEP. 2016

paraaf voor identificatiedoeleinden:



INDEPENDENT AUDITOR'S REPORT

To: the board of Stichting Transnational Institute, Amsterdam.

We have audited the accompanying financial statements of Stichting Transnational Institute, Amsterdam, which comprise the balance sheet as at 31 December 2015, the profit and loss account for the year then ended and the notes, comprising a summary of the accounting policies and other explanatory information.

Management's responsibility

Management is responsible for the preparation and fair presentation of these financial statements and for the preparation of the management board report, both in accordance with the Guidelines for annual reporting of the Dutch Accounting Standard Board, especially Guideline 640 "Not-for-profit organizations". Furthermore management is responsible for such internal control as it determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

In making those risk assessments, the auditor considers internal control relevant to the foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the foundation's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Opinion

In our opinion, the financial statements give a true and fair view of the financial position of Stichting Transnational Institute as at 31 December 2015 and of its result for the year then ended in accordance with the Guidelines for annual reporting of the Dutch Accounting Standard Board, especially Guideline 640 "Not-for-profit organizations".

Amsterdam, 15 September 2016

Dubois & Co. Registeraccountants

G. Visser RA



INDEPENDENT AUDITOR'S REPORT

To: the board of Stichting Transnational Institute, Amsterdam.

We have audited the accompanying financial statements of Stichting Transnational Institute, Amsterdam, which comprise the balance sheet as at 31 December 2015, the profit and loss account for the year then ended and the notes, comprising a summary of the accounting policies and other explanatory information.

Management's responsibility

Management is responsible for the preparation and fair presentation of these financial statements and for the preparation of the management board report, both in accordance with the Guidelines for annual reporting of the Dutch Accounting Standard Board, especially Guideline 640 "Not-for-profit organizations". Furthermore management is responsible for such internal control as it determines is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Dutch law, including the Dutch Standards on Auditing. This requires that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement. An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

In making those risk assessments, the auditor considers internal control relevant to the foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the foundation's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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Opinion

In our opinion, the financial statements give a true and fair view of the financial position of Stichting Transnational Institute as at 31 December 2015 and of its result for the year then ended in accordance with the Guidelines for annual reporting of the Dutch Accounting Standard Board, especially Guideline 640 "Not-for-profit organizations".

Amsterdam, 15 September 2016

Dubois & Co. Registeraccountants

Signed on original by: G. Visser RA